



### **Points of Pride**

### **Honors College**

- 3,000+ community service hours
- 95 percent of graduates achieved career or graduate school goal



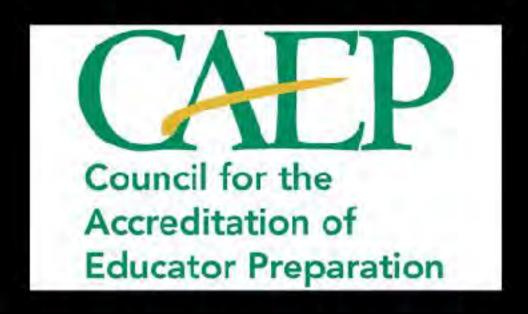
- 37 virtual visits with 680 PreK-12 students
- OER research guide 700+ views

### College of Education

- CAEP and CACREP accreditation
- Doctoral Program in Leadership







### **Points of Pride**

### Cotsakos College of Business

- Accounting students: 85 tax returns for low and middle income persons (VITA)
- Financial Planning Academy with 350 Passaic County students





### College of Arts, Humanities, and Social Sciences

- PALS peer mentoring program raising course performance outcomes
- Democracy and Dialogues and Marcia Fudge, Secretary of HUD

New college with exciting vision for the future!

### **Points of Pride**

### College of Science and Health

- SI initiative showing promise in Biology and Math; expanding to other courses
- 15 faculty graduates of ACUE micro-credentialing course



HIGH SCHOOL -

COLLEGE

### **Academic Affairs**

- 300 percent anticipated increase in dual enrollment partnerships; nearly 100 percent more students
   30 grants received particularly continuous.
- 30 grants received, particularly exciting ones in STEM and Humanities
- WPOnline growth and Pre-Doctoral Program

### Positioning for Growth

### Diversifying the Student Base

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NJ new HS grads 2020-21 (est.): 113,720

NJ residents 25+ w/ HS degree only, some college, or associate degree only: 3,039,845

Difference in size: 26.7x
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Sources: Chronicle of Higher Education Almanac (2021-22) and U.S. Census Bureau

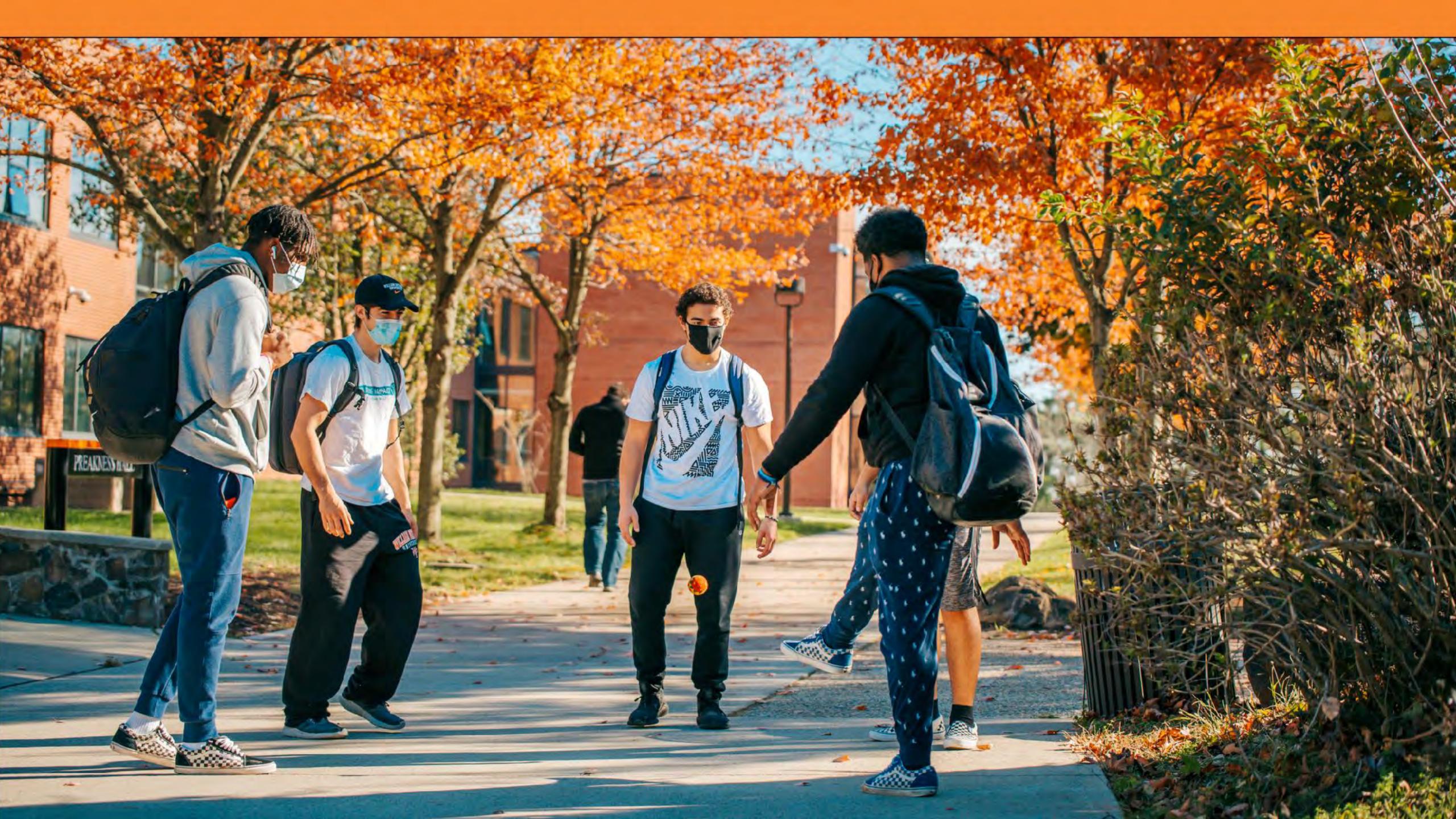
### Program Portfolio Opportunities

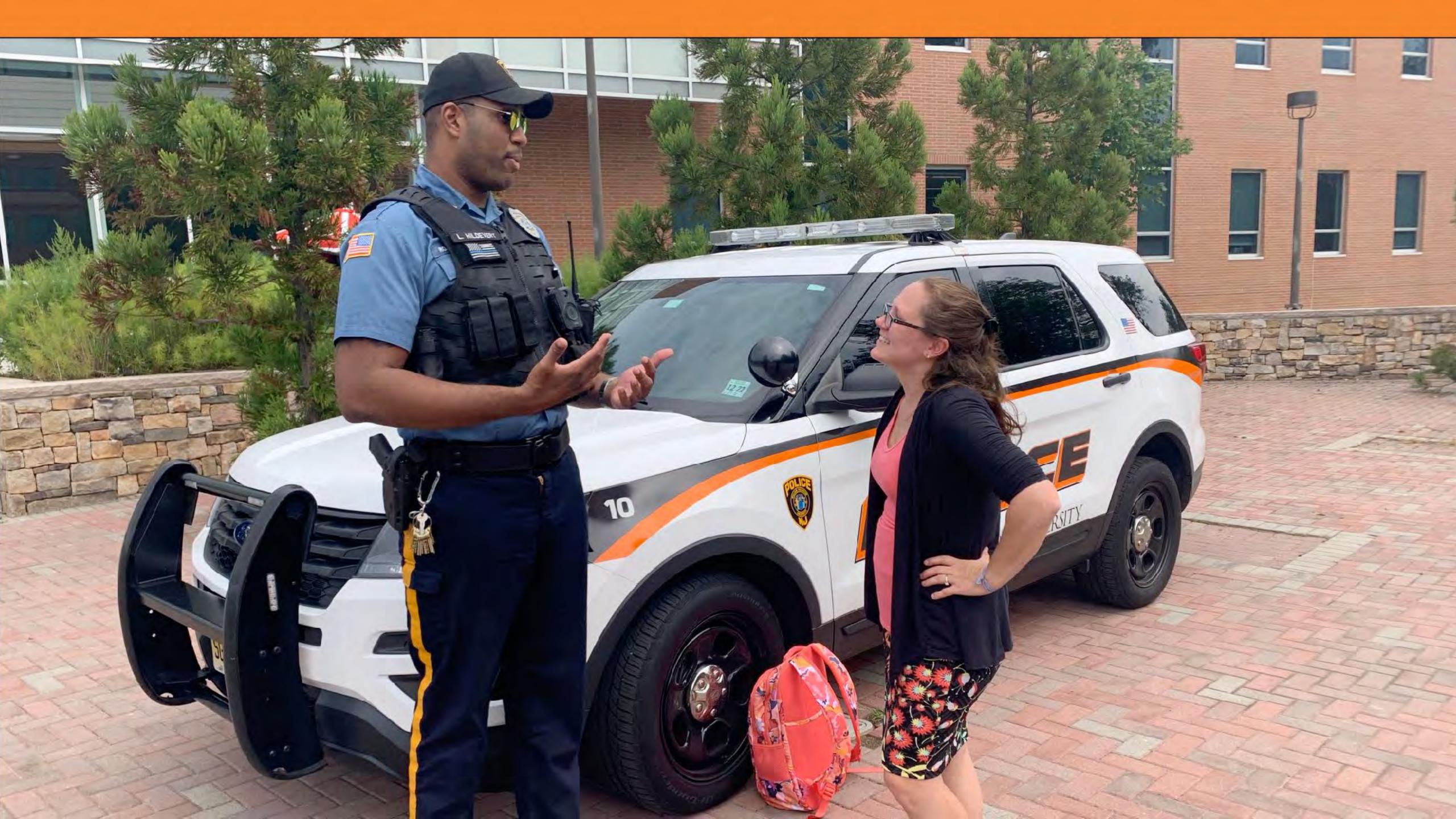
- New Markets Opportunity Scan
- Current Program Portfolio Competiveness

President Richard J. Helldobler William Paterson University

### 575 Days







In memory of those in the WP community whom we have lost over the past 18 months





# Thank You!

### WP Brand Identity A New Strategic Plan



### Will. Power.



















- 1) How they deliver education; or
- 2) What they deliver (types of programs, etc.)

### WP (Jou

### WP (you) requires:

- Financial investment in technology and larger I-T staffing
- With the move to a paperless environment, re-training current staff to provide students with more high-touch opportunities and support
- A flexible schedule that does not conform to a strict 15-week schedule

Respond to the poll on your smart phone or browser' at PollEv.com/wpsotu

or scan QR code ->



When poll is active, respond at pollev.com/wpsotu

☐ Text WPSOTU to 22333 once to join

Does WP(You) – the high-touch, tech-savvy institution, sound like a place that would attract students? Like a place where you'd like to work?



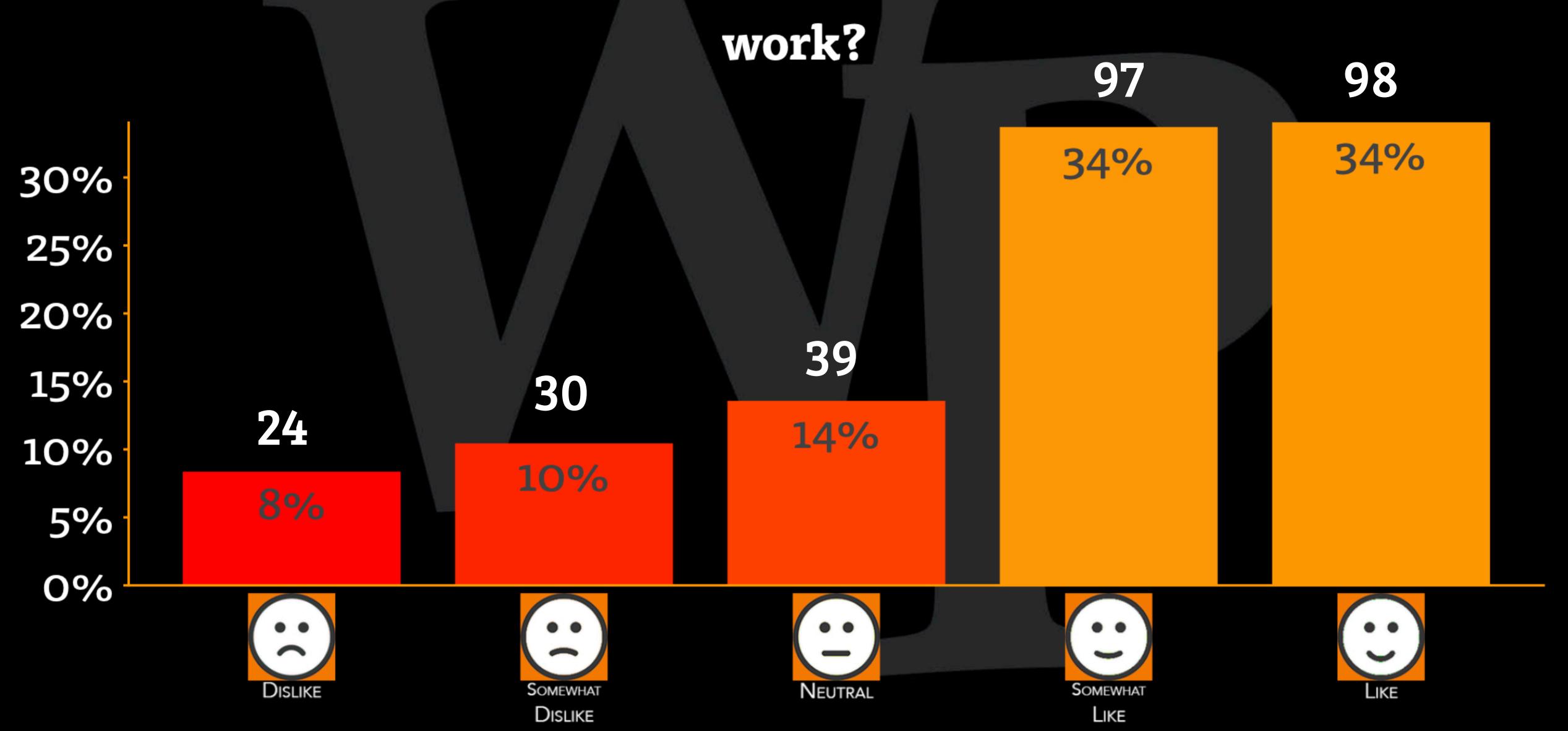








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### WP-Specific



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### WP-Specific calls for:

- Growing faculty in specific disciplines
- Maintaining or shrinking faculty in others, while recognizing that some might teach more UCC courses than major ones
- More flexible mix of tenured and non-tenured faculty, given possible fluctuations in the labor market
- It calls for centralization of all career development opportunities, including internships, in order to provide learning outcomes opportunities – rather than discipline-specific – and to collect necessary benchmark data

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Does WP-Specific – the discipline-focused, career outcome institution – sound like a place that would attract students and where you would like to work?



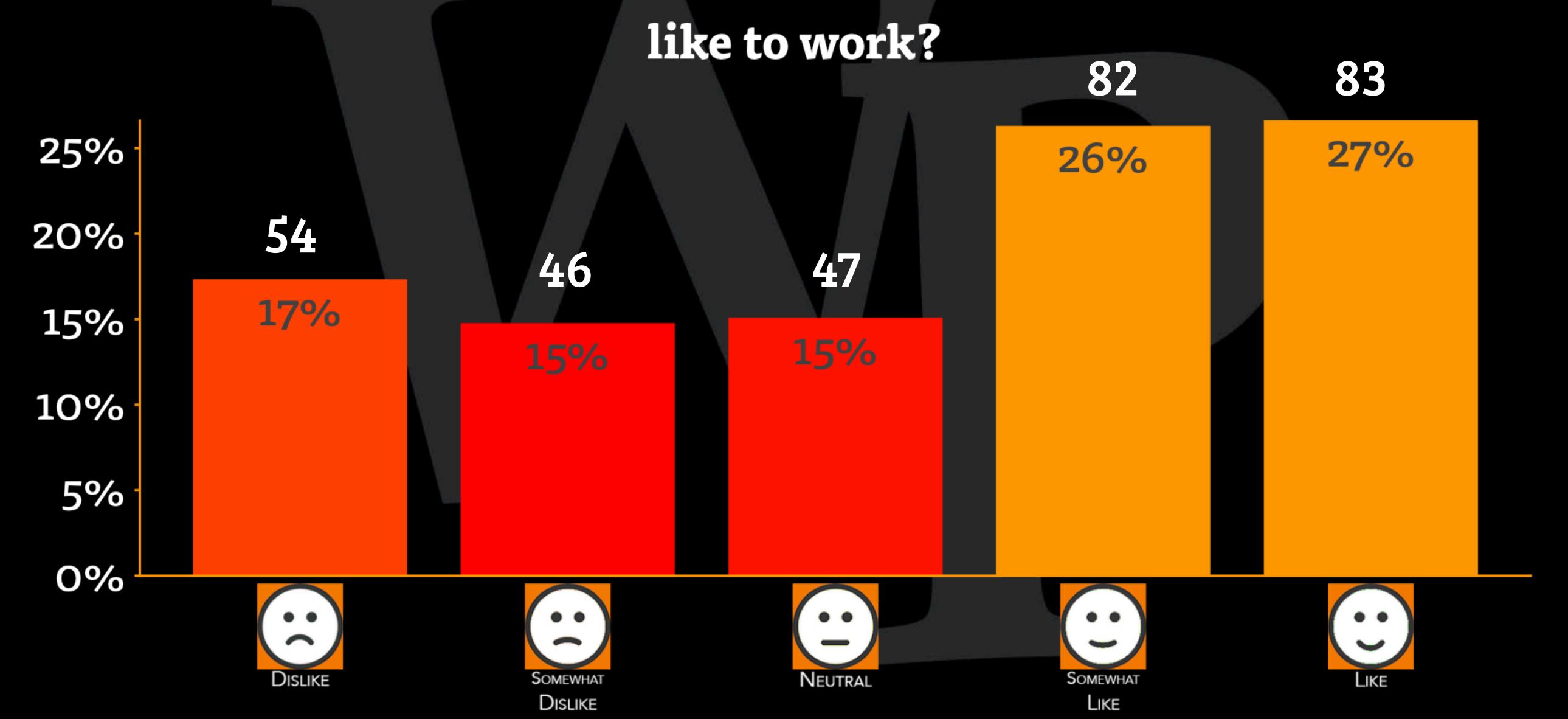








Does WP-Specific – the discipline-focused, career outcome institution – sound like a place that would attract students and where you would



## WP (Jou

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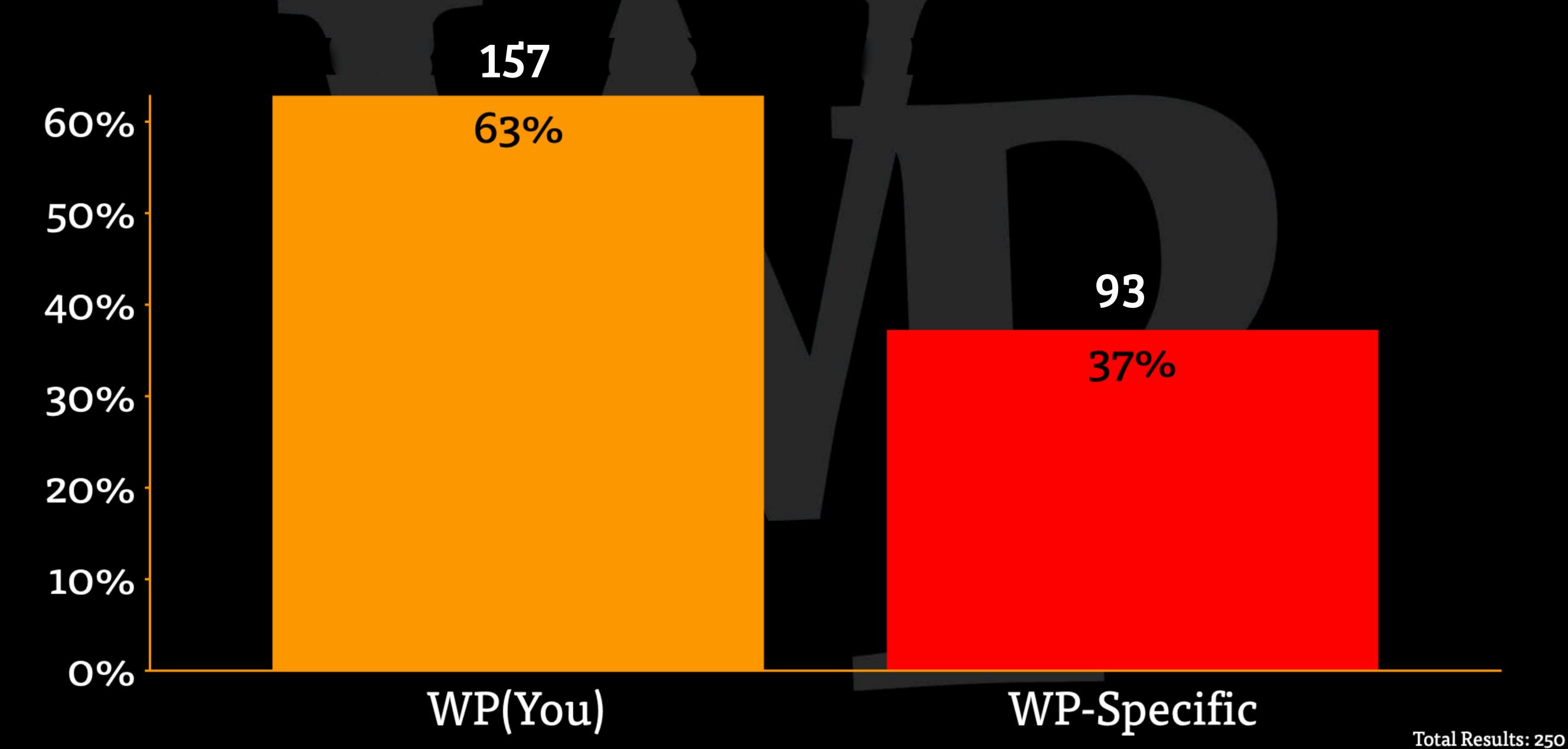
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Now that you've considered each separately and with all this in mind, which one feels like a better direction for William Paterson?

WP(You)

WP-Specific

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### Students Believe Supporting Social Justice Drives Change







Reviewed by Cobretti D. Williams, Ph.D.

- Two-thirds of students who support social justice efforts believe they help drive change.
- Students' awareness of social justice issues has increased over the past year.
- Students primarily learn about social justice issues off campus.



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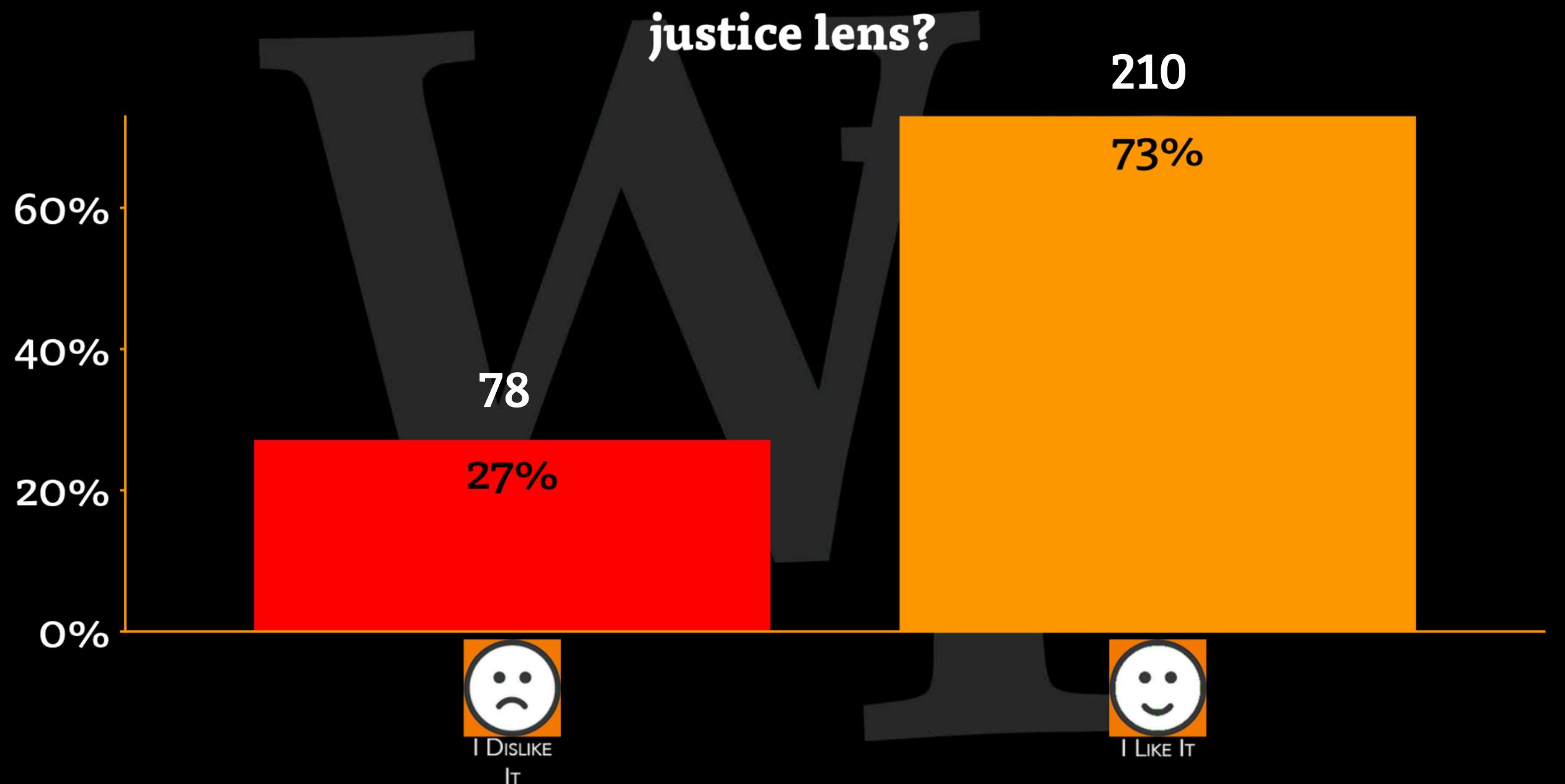
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### What do you think of this idea of branding UCC through a social justice lens?

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#### GOAL 2: ACHIEVE STUDENT SUCCESS BY INCREASING MATRICULATION. RETENTION, AND GRADUATION

The University will continue to expand enrollment at a modest growth level to keep pace with the demographics at our region and to support strategic in flatives of the state of New Jersey. Earning a college degree continues to be an important predictor of future success and active citizenship. As a public higher education Institution, William Paterson University is dedicated to educating a diverse community of learners who will contribute to the social, cultural, and economic



- We will steadily and substantially improve student retention and graduation
- We will expand opportunities for practical internships, on-campus employment, and networking programs, and increase the availability of academic support, advisement, and career guidance.
- We will engage our students academically and intellectually by involving. them in faculty research, technology, collaborative coursework, and learning communities, and through co-curricular activities such as lectures, workshops, seminars, and service learning opportunities.
- The University will measure its achievement through participation in the National Survey of Student Engagement, the leading, nationally used instrument for measuring undergraduate student engagement. Data from the survey will serve as a meens of continuous improvement.

#### Preparing a New Strategic Plan

#### Proposed Timeline:

#### 2021

March, April, May – seek input on the approach (Traditional Strategic Plan or Issue Focused Plan)

May – report out to the campus what approach I will recommend to the Board of Trustees at their June Meeting.

June, July, and August – conduct focus groups and survey of Staff, Alumni and External Stakeholders on either topics or issues depending on the approach.

September and October – conduct focus groups and survey Faculty and Students on key issues.

November – form working groups

#### Preparing a New Strategic Plan

#### Proposed Timeline:

#### 2021-2022

December/February – solicit participation for the working groups; develop and finalize their framework

#### 2022

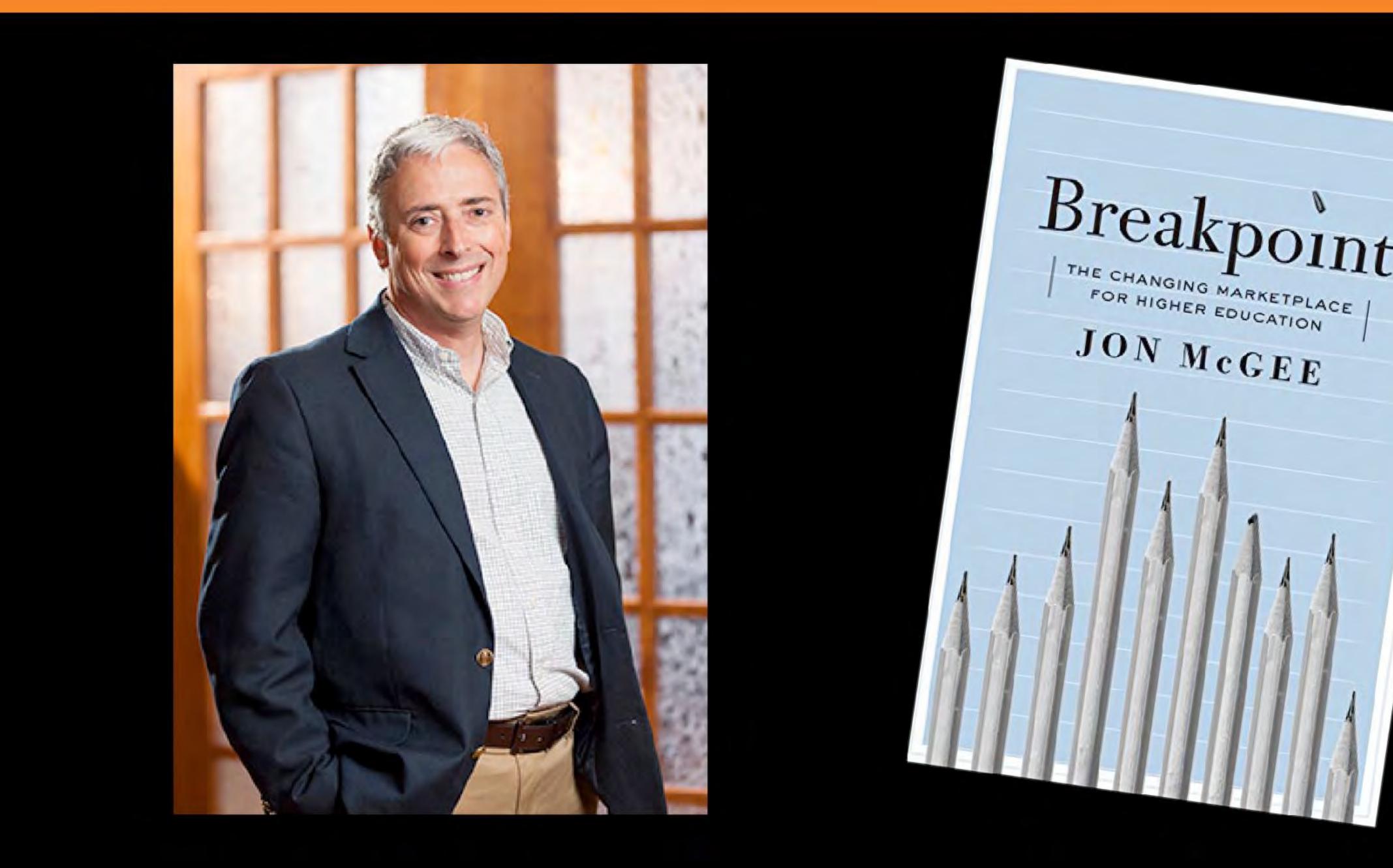
March/April – receive additional input from the community on proposed Strategic Plan (focus groups, surveys, town halls, Faculty Senate, University Council, Student Government Association, and other groups)

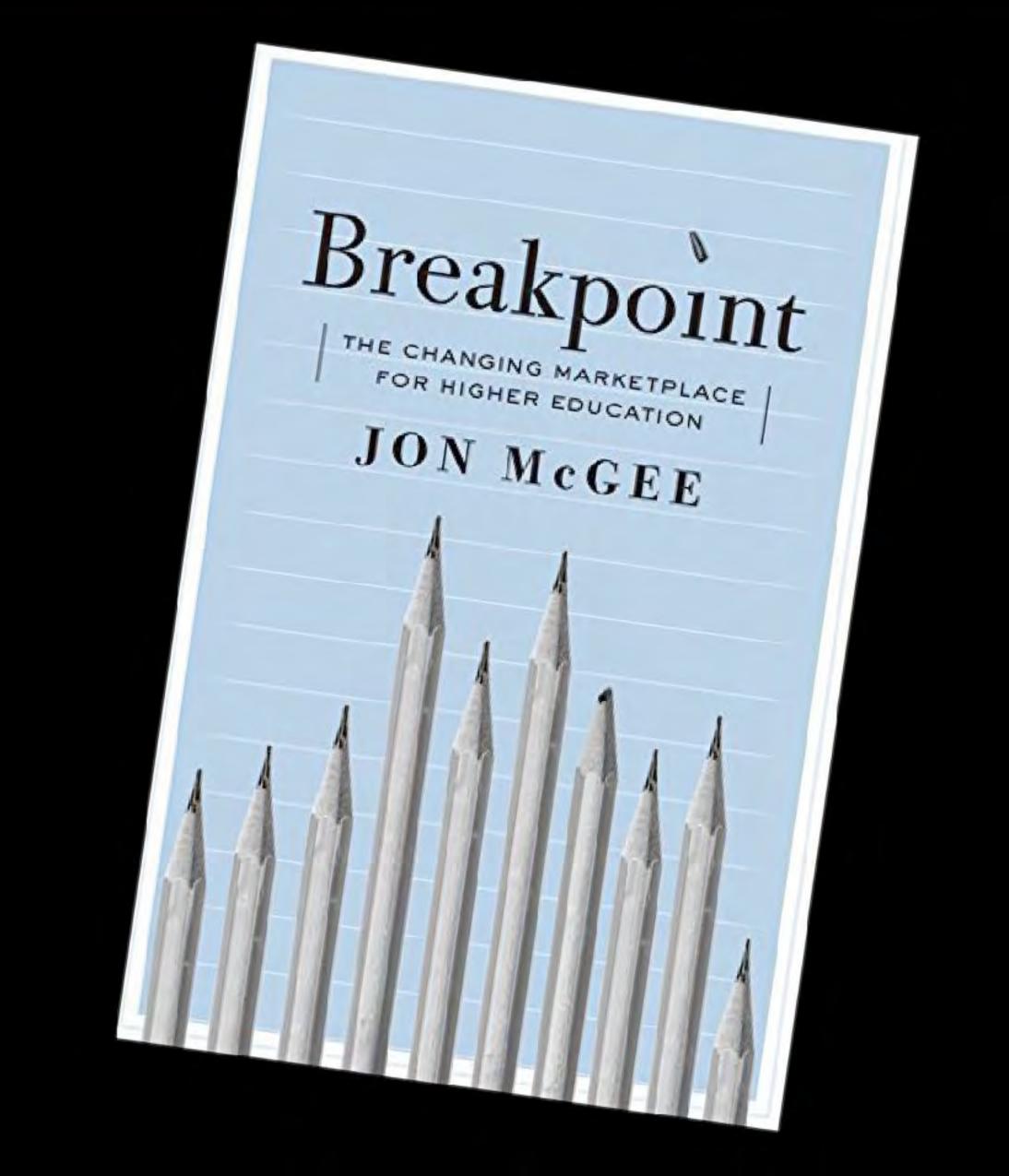
May – communicate a final draft that will be recommended to the Board of Trustees at their June meeting

June - Board of Trustees adopts the new plan.

#### Board of Trustees Goals

- 1) Enrollment
- 2) Retention
- 3) Graduation rates
- 4) Career development





- 1) Accessibility
- 2) Affordability
- 3) Accountability
- 4) Differentiation
- 5) Sustainability

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"The ascending and now dominant instrumental or commodity narrative of the college experience poses two significant challenges to many institutions, one related to expectations of return on investment (jobs) and the other related to competing educational values and objectives (an educated citizenry)."

Jon McGee



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### 97% of our students indicate they come to William Paterson to get a good job.

# What are the employment (or volunteer or graduate school) experiences of your recent graduates?

### How have those changed over time?

# What kinds of jobs and career experiences do your graduates have?

## What kinds of incomes do they earn (not just the average)?

How effective is your institution in preparing students for employment or graduate school and providing them with access to employment and postbaccalaureate opportunities?

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- Link to U.S. Department of Labor Scorecard including extensive university wide data

"College and university leaders can talk about learning value to their hearts content, but if we cannot address economic concerns in a compelling way—which does not require promises or guarantees but does require a commitment to understanding what happens to our students after they graduate—we risk losing the argument all together."

Jon McGee

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