- William Paterson University FACULTY SENATE MINUTES April 10, 2012 FACULTY SENATE WEB PAGE http://www.wpunj.edu/senate --
- 4 **PRESENT:** Andreopoulos, Doneghy (for Aktan), Barrow, Martinez (for Bernstein), Bhat, Chung, Garfinkel
- 5 (for Boroznoff), D'Haem, Diamond, Dinan, Duffy, Ellis, Falk-Romaine, Ferris, Finnegan, Gardner, Gazzillo
- 6 Diaz, Godar, Kearney, Kelly, Kim, Levitan, McNeal, Ndjatou, Nyamwange, Parras, Pavese, Perez, Quicke,
- 7 Rosar, Scala, Snyder, Steinhart, Swanson, Tardi, Verdicchio, Waldron, Weiner (for Wagner), Walsh, Weil,
- 8 Weisberg, Wicke, Wong

1

2 3

9 ABSENT: Cruz Paul, Healy, Lindsey, Schwartz, Sheffield

10 GUESTS: Becker, Burns, Ciliberti, Fengya, Ferguson, Fuller-Stanley, Furst, Goldstein, Hahn, Harris, Jemmott,

- 11 Kashyap, Lawrence, Liutaud, Malanga, Malu, Martone, Miller, Noonan, Olaye, Rabbitt, Refsland, Rosengart,
- 12 Sabogal, Sebetich, Sherman, Trelisky
- 13 The Senate was called to order at 12:34 PM.

### 14 I. ADOPTION OF THE AGENDA

15 Adoption of the agenda was moved by Pavese, seconded by Duffy and adopted.

### 16 II. APPROVAL OF MINUTES

The Draft Minutes of the March 27<sup>th</sup> meeting were moved to be accepted Perez, seconded by Godar and
 approved.

#### 19 III. ANNOUNCEMENTS

- 20 There is a Board of Trustees Tuition hearing on Thursday April  $12^{th}$  at 12:30.
- Miller announcement that there would be "A Faculty Forum on e Books" on April 19<sup>th</sup> in the Atrium
   Auditorium from 12:30 1:45.

#### 23 IV. CHAIR'S REPORT:

24 a. Graduate Studies

25 The Executive Committee met with the President and Provost about the Graduate Council Resolution that the Chair had previously removed from the Agenda. Weil discussed in this meeting that he did not feel that they 26 27 should formalize a new Council as was stipulated in the new Resolution. Parras informed the joint Graduate Councils of this decision and they are having a joint meeting to discuss this outcome. Parras went onto discuss 28 that Weil handles all graduate matters. It was further discussed during this meeting that there are no plans to 29 30 have a separate Graduate School of Education. The Executive Committee is waiting to hear back from the Graduate Councils to hear what they would like further agenda items to be regarding graduate studies. Parras 31 proposed that Team One of the Implementation Team for the Strategic Plan should form a Subcommittee for 32

- 33 graduate studies.
- 34
- 35 Parras then asked the Weil if he would like to speak to this matter.
- 36

Weil noted that the email he sent out yesterday speaks for itself and that he will be working with graduatedirectors.

- 39
- 40 Kim noted that Chinese applicants are flooding graduate schools yet they are not increasing in enrollment at
- 41 William Paterson.
- 42

- 43 Parras went on to discuss that a report on the First Year Advisement System was sent out to the Executive
- 44 Committee last week and this will be discussed by the Committee and put on the Agenda for the April
- 45  $24^{\text{th}}$ meeting.
- 46 Parras discussed that on a broader topic, the Administration wants to change / modify/ revise advisement and
- 47 wanted to know about our input. He noted that we should offer as much input as possible and asked that
- 48 anyone with thoughts on improvement should contact him or the Executive Committee. He said that this is
- 49 also being taken care of through the Strategic Planning process and suggested that maybe there should be an
- 50 open forum on advisement.
- Tardi stated that as President of the Union she wants to caution everyone as the recommendations that we
   make with regard to the developmental advisement model we have on this campus can impact our contract.
- 53 Parras thanked Tardi and then noted that student-faculty contact is correlated with retention. Less contact with
- faculty is detrimental to retention. He noted that we do not have to have a monolithic system and there should
- 55 be independence for departments. For example, music and art are not following the new freshman advisement 56 system and there should be a choice for departments
- system and there should be a choice for departments.
- 57 Verdicchio said that we needed to have clarity in terms of what types of changes we are talking about with
- regard to changing advisement. Where we ended the term last year as a Senate, we raised the question as to
- 59 whether departments could have "an opt in and opt out" scheme. He asked if in fact that model was on the
- 60 table, he wanted to know exactly what we are talking about?
- Parras noted that this has not been decided, and that it was his understanding that everything was on the table.He then asked Weil if he would like to comment on this.
- Weil said that it is within Goal Two to look at the advisement system, that we have to do this sooner or later so
  it is best to do it sooner. He noted that there are issues with the advisement system and this was recognized
  within the strategic planning process.
- Verdicchio said that he is not disputing the issue but noted that the new model has been put in place. He asked
  about the effectiveness of the new model (the using professional advisors for selected freshman and transfer
  students).
- Parras commented that it is the first year of using this model and that it is too early to tell. He noted that he isspeaking with the Executive Committee tomorrow about this and he assumes that this is open to modification.
- 71 Kelly noted that we are a University, an evidenced-based enterprise. She asked what are the assumptions that
- we are working off of, that there is something profoundly wrong with advisement? She said that she believes
- that we will find that what most positively impacts increasing retention is the change made in general
- education requirements, the difference between a 60 credit GE and a 30 40 credit one. She said we need to
- tease out the difference this made on retention and not focus on anecdotal (not evidence based) tales of
- advisement. What is "broken" about advisement is not clear. "Stories" about faculty versus professional
- advisement are not evidence based so we need to move on with our agenda.
- 78 Weisburg agreed that we needed to move on and made a specific request that more information about
- advisement be sent to the Advisement Council. He noted that recommendations from faculty must be takenseriously.
- 81 Ferris noted that she agreed with Kelly and that in the past the Advisement Council had held forums and that
- 82 there is quantitative data, not just anecdotal, and this data seems to have disappeared and needs to be attained
- and reviewed.

#### 84 V. VICE-CHAIR'S REPORT:

Falk Romaine announced that there are openings on Senate Councils for the next term. An email went out and
another email announcement is coming out. She asked Senators to please encourage colleagues to volunteer, as
we would like to get them filled by the end of the term.

88 VI. Faculty & Prof. Staff Committee Recommendation to cancel the Administrative Evaluations

Parras announced that the Faculty and Professional Staff Committee met on March 27<sup>th</sup> in a closed meeting and
due to several mishaps in the implementation process of the Administration Evaluations, the Committee felt the
current process should be stopped.

92 92 Becommondation to Concel the Adr

# Recommendation to Cancel the Administrative Evaluation Process was moved by Godar and seconded by Falk Romaine.

95

96 Kim asked why, if the company made such a significant mistake in the implementation of the evaluations, are 97 we not getting a full refund? Why are we only getting \$750 back? He went on to ask who authorized this? And why are we not getting the money back from this company that we paid them for the Senate elections if we 98 99 are not going to use them? Or are we going to use them? Are we going to pay two companies to do the same thing for the Senate elections? Why do we keep using the taxpayers' money and keep making the same 100 101 mistakes? He asked who decided to take \$750 back and not the full refund? 102 103 Parras answered by noting that a full refund was not asked for because the evaluations were not cancelled vet. 104 105 Kim asked who decided to take \$750? 106 107 Parras said that no final decision was made yet; they just gave the \$750 back to us. 108 109 Steinhart motioned a point of clarification. He said he realized there was a problem with the written comments but asked if there was a problem with the numerical data. 110 111 112 Duffy said that the Ad Hoc Committee was satisfied with the numerical data but there were problems within the Committee regarding using half the data despite the fact that the quantitative was considered quite good. 113 114 Snyder noted that we should not view this as an either / or. They did not deliver the product. If they can fix 115 things, then we wait, otherwise, we will contact our lawyer. But, we have been told we cannot wait. 116 117 118 Parras clarified that no final decisions have been made and that Simply Voting has not been paid yet. 119 120 Tardi said that with all due respect to Duffy, the process was flawed, this was not a clean process; the process was not an appropriate process. There were two breaches of anonymity, plus the issue with the comments and 121 the comments are an integral part of the process. This is why it was recommended that the evaluations be 122 123 cancelled. 124 125 Ferris noted that the resolution is to cancel the process. 126 127 Parras said that he supports Steinhart and questioned why this invalidates the quantitative data. 128 Gazzillo Diaz reminded Parras of the breach that she found where she was able to go back to her receipt and 129 130 retake the survey. 131 132 Kelly noted that she felt like this was "Groundhog Day" since this was discussed by the Committee and sent up to the Senate. She noted that while she does not know the standards in other disciplines, in her discipline, when 133 134 there is bad / partial / destroyed data, the research is done. 135

136 Finnegan stated that he would like to begin a new process as soon as it is feasible.

137	
138	Parras said that it should begin as soon as it is feasible.
139	
140 141	Weisburg supported Finnegan and said that if the data can be collected and continued as soon as possible then they need to continue and now is the time to make recommendations for continuation.
142 143	Parras put the question and the Recommendation to Cancel the Administrative Evaluation Process
144	passed with four abstentions.
145	Demos soid the Executive Committee would meet tememory and discuss how the Administrative Evolution
146 147	Parras said the Executive Committee would meet tomorrow and discuss how the Administrative Evaluation Process can move forward.
148	Tendi state dalla de la constitución de la constitución de la constitución de Francisco Constitución
149 150 151	Tardi stated that she would like to discuss what Weisburg wanted to discuss since the Executive Committee is meeting tomorrow and then they could have the Senate's recommendations.
151 152	Parras said that the Agenda is full and to contact him or anyone on the Executive Committee with
153	recommendations.
154 155	Weisburg noted that this is on the Agenda right now.
156	Damas said it was just on the Aganda
157 158	Parras said it was just on the Agenda.
158	VII. Old Business
160	VII. Old Busiliess
161	a. University Core Curriculum Council Resolution
162 163	Motion that the UCC Council and Review Panels be extended through the 2012-2013 academic year
164	was moved by Levitan and seconded by Andreopoulos.
164 165	was moved by Levitan and seconded by Andreopoulos.
166	Kelly wanted to note how laborious these jobs are and that working on these panels should be recognized as
167	such by promotion committees and by the administration.
168	such of promotion committees and of the administration.
169	Levitan said that she was asked to make an announcement. As they move into their second advisement process,
170 171	an issue has come up that will not be instantly resolved. It is noted that "students must complete 18 credits to move forward into areas 4, 5, and 6" and will be done at a minimum during their second year. This is how it is
172	programmed into Banner. Therefore, students are getting error messages when they are trying to register if they
173	have not "completed" 18 credits. The way this is currently being handled is that permits are being given to
174	students. This is a problem, it is being worked on, but it is being handled through permits at the current time.
175	
176	Godar noted that for students who are not under the new curriculum, who are under the old GE, the UCC is on
177	their advisement sheet too so they are being misadvised.
178	
179	Parras noted that he would pass this on.
180	
181	b. Undergraduate Council:
182	
183	Criminology and Criminal Justice Minor
184	Debeide en en el dest deis is en en en en el en el en en el de en el
185	Dobrick announced that this is a new minor to go along with the major.
186	Debuick motioned to page the Criminalogy and Criminal Justice Minor and Leviton seconded
187 188	Dobrick motioned to pass the Criminology and Criminal Justice Minor and Levitan seconded. Parras put the question and it passed unanimously.
188	i arras put the question and it passed unanimously.
189	c. Marketing & Public Relations Presentation
191	Link to Presentation <u>http://www.wpunj.edu/dotAsset/367141.pdf</u>
	· · · · · · · · · · · · · · · · · · ·

- 193 Goldstein discussed how the goals in the Marketing and Public Relations Department are widespread, and are to build visibility and the reputation of the University. He stressed how word of mouth is key and then went on to 194 present his PowerPoint presentation. Goldstein stressed the importance of consistent and holistic messages 195 196 about the Universities going out. 197 198 Weisberg thanked Goldstein for his presentation and for including faculty and a Senate representative on his 199 Administrative team. 200 Quicke discussed how impressed he was about the process of hiring the new marketing firm. 201 202 203 Kelly thanked Goldstein for his presentation and then noted that her only concern was that the previous firm did focus groups on campus and she hopes the new marketing firm will do this too. She added that while she 204 205 thought that the old firm did a clever job, and we really "moved forward", we are "not really there yet." 206
- Goldstein agreed with Kelly and noted that before, we did not have integrated marketing, so we have moved
  forward with that. This new firm will look at what we have done. He agreed with Kelly about the campus
  aspect and noted that Forge, the new firm, will do testing on the campus itself and will be viable on the campus.
- 210
- Parras said that the Senate could always write to Quicke with concerns, as he is our Senate representative to the
   Marketing and Public Relations Administrative Committee.
- 213
- Andreopoulos noted that she is in favor of enhancing visibility and then asked if there is a concise sentence that can be systematically repeated to describe our identity. She noted that we need to find an identity and asked if one has been found yet for the University.
- 217

218 Goldstein explained that there is an "elevator speech" in which we are described as a place rich in possibilities, 219 we put student success first; providing a supportive and challenging environment that encourages students to

220 push themselves, gain confidence and come away with the knowledge that remarkable things are within their

- reach and this is on WP Connect. He noted that this is a core that we have built on. Furthermore, we have
- graphics now too. When we add this all together there is more of a whole, and add to that we have more social
- 223 media, a virtual tour, and it all comes together including a slide show on our home page.
- 224

Tardi thanked Goldstein but then noted in terms of goals for the Marketing and Public Relations department,
 there is only one dashboard indicator category. She then asked if this new marketing firm was asked to develop

- there is only one dashboard inDashboard Indicators.
- 228
- Goldstein explained that they would develop a strategy just for our University. They will then develop unique
   Dashboard Indicators based on this Strategy just for us and they will be updated regularly.
- 231
- Tardi then asked about the appropriateness of the budget for marketing. She noted that 56 % is spent on undergraduate and 44% is spent on graduate yet this does not reflect enrollment in these categories.
- 234
- Goldstein said that they did not look at it in this way. He said that graduate marketing needed to be supported
  and it had not been part of our paid campaign and graduate studies needed increased exposure. Then he said
  Forge would be spoken to about this.
- 238
- Kim spoke about how \$3 million was spent on Lipmann Herne and wanted to know how this compared to what
  our sister institutions spend on marketing in terms of what we spent and what we received. He asked what did
  we get out of this \$3 million?
- 242

243 Goldstein discussed how other institutions do not officially say what they spend but from what we "hear", we

- spend less than our sister organizations and of that \$3 million, \$1.9 was for actual media and we are in an expensive media market.
- 245 expensive media ma
- 247 Gardner pointed out that we had an order of the day.
- 248

- 249 VIII. Governance Council: Emeritus Nominations
- 251 a. Louis R. Gaydosh

250

252

# Malu moved to award Emeritus Status, with all the rights and perquisites thereunto pertaining to Louis R. Gaydosh and Levitan seconded. Parras put the question and the motion passed.

## Malu moved to award Emeritus Status, with all the rights and perquisites thereunto pertaining to Eleanor Goldstein and Rosar seconded.

- Tardi discussed how Goldstein was a dear colleague who is dearly missed, one who stood up for faculty andstaff.
- Fengya noted that Goldstein was a true mentor and she did beyond what the resolutions says and she misses heras well.
- 261 **Parras put the question and the motion passed.**

## Duffy moved to award Emeritus Status, with all the rights and perquisites thereunto pertaining to James H. Mahon and Tardi seconded.

- Tardi discussed how Mahon was a wonderful colleague and was a Sociology of Religion expert. Ellis notedthat he worked with students very well, was a great mentor and it was an honor to know him.
- 266 **Parras put the question and the motion passed.**

## Duffy moved to award Emeritus Status, with all the rights and perquisites thereunto pertaining to Richard Pardi and Sebetich seconded.

- Sebetich spoke about how Pardi taught in both Biology and Environmental Science and how the two
  Departments both wrote the Resolution and endorsed it due to Pardi's contributions in both departments.
- 271 Swanson noted that Pardi was an environmental scientist in the "early days" and he wanted to emphasize
- 272 "science" and fostered the interdisciplinary nature of it. She stressed that the department would not be in273 existence today if it was not for him.
- 274 Parras put the question and the motion passed.
- ADJOURNMENT: The Faculty Senate adjourned at 1:53. The next meeting of the Faculty Senate will be held
   on Tuesday, April 24<sup>th</sup> at 12:30pm in Valley Road.
- 277 Respectfully submitted: K. McNeal
- 278 THIS AND OTHER SENATE DOCUMENTS ARE AVAILABLE ONLINE AT: <u>www.wpunj.edu/senate</u>